

Presentation to the



September 15, 2017

GLENN'S HAPPINESS INDEX

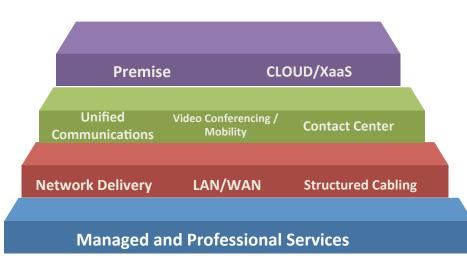
Number of graphs and charts





What we do

Where we do it



Across Canada, Across the USA

Operating in both countries is a game-changer! ...and 17 other countries



Customer Example Ritchie Bros. Auctioneers

- Ritchie Bros is the worlds largest industrial Auctioneer with revenues of + \$4 Billion annually
- Phoenix is 1 of 43 permanent auction sites RB has globally
- Connected to the Data Center in Calgary with geo redundancy in Coquitlam, BC
- Fellow CABC member



Phoenix Auction Site



A CHANGING INDUSTRY

- Consumerization of communications
- Voice is an application
- Mobility
- Movement to the cloud
- Borderless world

NEW CHALLENGES

- Commoditization
- Transition to recurring revenue
- Borders & work permissions
- The death of the Telecom VAR ("Interconnect")
- Disruption = Opportunity (Unity2.0)

HOW THE CABC CAN HELP

• Push for easier cross-border movement of technical and project specialists.

✓ Regulatory improvement to TN, H1B Visas.

Example: manufactured *outside* of the USA requirement for B1 business visitors performing after-sale tasks

- Continue to make Arizona attractive (easy) for Canadian businesses to expand into:
 - ✓ Accounting principles for the xxx sector
 - ✓ Taxation guide for startups
 - ✓ Health care guide for startups



